



**JAMES L. MADARA, MD**  
EXECUTIVE VICE PRESIDENT, CEO

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May 18, 2018

Rashida Dorsey, PhD, MPH  
Director  
Division of Data Policy  
Office of Science and Data Policy  
Office of the Assistant Secretary  
for Planning and Evaluation, DHHS  
200 Independence Avenue, SW  
Humphrey Building, Room 434E.1  
Washington, DC 20024

Dear Dr. Dorsey:

On behalf of our physician and medical student members, the American Medical Association (AMA) would like to nominate Nancy Spector, Director of Coding and Health Information Technology (HIT) Advocacy at the AMA, to the National Committee on Vital and Health Statistics (NCVHS). The AMA has been a long-time supporter of the work done by NCVHS, and we welcome the opportunity to serve on the committee and assume an active role in its work.

Ms. Spector has over 20 years of wide-ranging health care experience, during which she has advocated for physicians and patients, and served in both clinical and business positions. During her 13 years at the AMA, her work has been focused on achieving efficiencies for physicians related to claims processing, coding, administrative simplification, and HIT. She is the Chair of the National Uniform Claim Committee, which is a multi-stakeholder committee whose primary role is to maintain the professional paper claim form and its data content. She represents the AMA at various industry committees and workgroups, including Workgroup for Electronic Data Interchange, where she serves on the Board of Directors and is co-chair of several workgroups; X12; and the Designated Standards Maintenance Organization. Her leadership in these forums fosters cooperation and collaboration between industry stakeholders to improve the quality and efficiency of the health care system.

Prior to the AMA, Ms. Spector worked in academic medical centers. She began her career as a registered nurse working in the neonatal intensive care, caring for critically ill newborns. She then worked in patient safety and quality improvement focusing on systems analysis and data measurement to improve patient care. Outside of the AMA, she currently serves on the Quinnipiac Valley Health District Board, which is the public health department for Hamden,

Rashida Dorsey, PhD, MPH

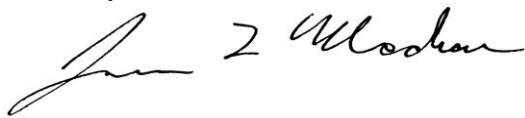
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Bethany, North Haven, and Woodbridge, CT. Additional information about Ms. Spector's work history is included in the enclosed resume.

We believe Ms. Spector will be a great asset to the NCVHS based on her experience with administrative simplification, terminologies and code sets, quality measurement, direct patient care, and industry collaboration. Should you have any questions, please feel free to contact Laura Hoffman, Assistant Director of Federal Affairs, at 202-789-7414 or [laura.hoffman@ama-assn.org](mailto:laura.hoffman@ama-assn.org).

Sincerely,

A handwritten signature in black ink, appearing to read "James L. Madara". The signature is fluid and cursive, with a large initial "J" and "M".

James L. Madara, MD

Attachment