The Honorable Denis McDonough Secretary U.S. Department of Veterans Affairs 810 Vermont Avenue NW Washington, DC 20420

## Dear Secretary McDonough:

Many of our organizations have met with the Department of Veterans Affairs (VA) to discuss the VA Supremacy Project and, while commitments to address some concerns have been given, our organizations remain concerned that the VA is moving forward too quickly and with too little stakeholder input. The National Standards of Practice (NSP) will change how care is delivered at the VA potentially adversely impacting the quality care for veterans, and given the VA's size, these changes could be adopted by healthcare systems in the community setting. Given the potential impact, we urge the VA to engage stakeholders earlier and to allow more time to consider comments.

We applaud the VA for committing to a 60-day comment period in the Federal Register. Our organizations believe that 60 days is the minimum time needed to review draft National Standards of Practice that no external stakeholders will have seen up to that point. However, a 60-day comment should be followed by a period of time that allows the VA to review the comments and consider potential changes to the NSPs. We do not believe the VA's April 2022 timeline allows enough time for the VA to complete a thorough review of comments considering that the comments on the first NSPs published in the Federal Register in early 2022 will not be due until March or later. It is premature for the VA to set implementation timeframes and doing so only reinforces concerns that Step 6 is too late in the process to solicit external feedback. If the VA is serious about completing a thorough review of comments, implementation should be delayed until the second half 2022 at the earliest.

Our organizations believe that the VA should solicit input from internal and external stakeholders in Step 3 of the Development and Engagement Process, before the NSPs go through internal review. Most physician groups will likely be interested in providing feedback on only a small number of NSPs that directly impact their members. Even the AMA will likely limit its feedback to a handful of NSPs. We mention this to emphasize that our organizations are not interested in slowing down the entire process, but we do believe that some NSPs will benefit from external review in Step 3. The AMA wants to identify the medical societies which are interested in specific NSPs and facilitate a dialogue between VA workgroups and interested medical societies. We also would support a parallel pathway for VA-employed physicians and other internal stakeholders to provide input in Step 3.

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Additionally, we urge the VA to provide an explanation of the "best practices" associated with each NSP. This explanation should include answers to questions such as: are these VA-specific best practices, how were the best practices developed, have the proposed best practices been recognized outside of the VA, have the proposed best practices been published in a peer-reviewed journal, and so on. Furthermore, in the spirit of transparency, we urge the VA to disclose all quality and patient safety studies that were conducted or reviewed in the development of the NSPs.

When the NSPs are ultimately published in the Federal Register with a 60-day comment period, we urge the VA to stagger their publication to allow organizations who want to comment on more than one NSP the time to do so. Staggering publication will also ensure that the VA is not inundated with comments, thereby ensuring a thorough review and consideration of changes. Also, as this process moves forward, we urge the VA to periodically share an updated version of the "Occupation by Development Stage" spreadsheet. This will allow our organizations to track NSPs as they move through the steps in the Development and Engagement Process.

Our nation's Veterans deserve to be provided with the best possible medical care. As such, the undersigned organizations urge the VA to establish a transparent process that allows for internal and external stakeholder involvement in the Supremacy Project as early as possible. If you have any questions, please contact Margaret Garikes, Vice President for Federal Affairs, at <a href="margaret.garikes@ama-assn.org">margaret.garikes@ama-assn.org</a>, or by calling 202-789-7409.

## Sincerely,

American Medical Association

Academy of Consultation-Liaison Psychiatry

Academy of Physicians in Clinical Research

American Academy of Allergy, Asthma & Immunology

American Academy of Dermatology Association

American Academy of Emergency Medicine

American Academy of Facial Plastic and Reconstructive Surgery

American Academy of Family Physician

American Academy of Neurology

American Academy of Ophthalmology

American Academy of Otolaryngology-Head and Neck Surgery

American Academy of Physical Medicine & Rehabilitation

American Academy of Sleep Medicine

American Association of Clinical Endocrinologists

American Association of Clinical Urologists

American Association of Neurological Surgeons

American Association of Orthopaedic Surgeons

American College of Allergy, Asthma and Immunology

American College of Cardiology

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American College of Emergency Physicians

American College of Gastroenterology

American College of Medical Genetics and Genomics

American College of Physicians

American College of Radiology

American Gastroenterological Association

American Medical Women's Association

American Orthopaedic Foot & Ankle Society

American Osteopathic Association

American Psychiatric Association

American Society for Clinical Pathology

American Society for Dermatologic Surgery Association

American Society for Gastrointestinal Endoscopy

American Society for Laser Medicine and Surgery

American Society for Surgery of the Hand

American Society of Anesthesiologists

American Society of Dermatopathology

American Society of Neuroradiology

American Society of Plastic Surgeons

American Urological Association

Association of Academic Physiatrists

College of American Pathologists

Congress of Neurological Surgeons

International Society for the Advancement of Spine Surgery

Society for Vascular Surgery

Society of Interventional Radiology

Spine Intervention Society

Medical Association of the State of Alabama

Alaska State Medical Association

Arizona Medical Association

Arkansas Medical Society

California Medical Association

Colorado Medical Society

Connecticut State Medical Society

Medical Society of Delaware

Medical Society of the District of Columbia

Florida Medical Association Inc

Medical Association of Georgia

Hawaii Medical Association

Idaho Medical Association

Illinois State Medical Society

Indiana State Medical Association

Iowa Medical Society

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Kansas Medical Society

Kentucky Medical Association

Louisiana State Medical Society

Maine Medical Association

MedChi, The Maryland State Medical Society

Massachusetts Medical Society

Michigan State Medical Society

Minnesota Medical Association

Mississippi State Medical Association

Missouri State Medical Association

Montana Medical Association

Nebraska Medical Association

Nevada State Medical Association

New Hampshire Medical Society

Medical Society of New Jersey

New Mexico Medical Society

Medical Society of the State of New York

North Carolina Medical Society

North Dakota Medical Association

Ohio State Medical Association

Oklahoma State Medical Association

Pennsylvania Medical Society

Rhode Island Medical Society

South Carolina Medical Association

South Dakota State Medical Association

Tennessee Medical Association

Texas Medical Association

**Utah Medical Association** 

Vermont Medical Society

Medical Society of Virginia

Washington State Medical Association

West Virginia State Medical Association

Wisconsin Medical Society

Wyoming Medical Society